## F户大:TRC

# Global Manufacturing and Distribution Company Achieves Flexibility, Savings, and Compliance with TRC 

## The Client's Challenge

Client operates in a highly competitive environment and was burdened with a tenured expensive workforce. They were charged with reducing costs in facility by over 1 million dollars a year without compromising service or FDA regulations.

## TRC's Approach

TRC worked side-by-side with the customer to develop a co-sourcing solution to generate cost savings and increase productivity by developing a transition plan to convert 75 permanent jobs to contract labor positions without disrupting service levels. Some features of this plan include:


## Productivity Increase

Benchmark against other companies in industry through WERC and client is at top of the tier in the categories of productivity, reduction in errors, and efficiencies due to TRC's employees

TRC's open applicant tracking technology builds a pool of qualified candidates to reduce time to fill positions from 2 weeks to 2 days or less

## Overall productivity has

 increased by 40\% through the use of TRC's employeesTRC understands client's deliverables and processes and makes informed recommendations on process enhancements. For example, finished recent project in 2 weeks vs 60 days and saved client \$100K in hard dollars

## Cost Savings Increase

## Provide Onsite Managers

 to oversee day-to-day operations of the facility and workforce of 170 , recruit candidates and actas an HR Liaison to clientDeveloped recruitment plan aimed at potentially backfilling all 75 positions, which included cross training 30 people in 30 days in advance, to be prepared to step in by bringing the flexible workforce early if needed

Provided base rate
increases to ensure
continuity and transitioned 13 employees

Developed a severance policy with client to ensure transitioned employees would leave on good terms



Post Workfoce conversion, TRC has consistently exceeded the productiviy goal and makes monthly improvements

## The Results

TRC has maintained a successful relationship with the client for 7 years, because of documented cost savings and performance enhancements. As a result, we are in negotiations with their Canadian distribution center.

- Client met all key performance indicators ahead of expectations (4 days after transition)
- Dramatic increase in productivity has lead to dramatic decreases in required FTE's
- 170 employees currently working
- Less than $4 \%$ turnover
- Yearly hard dollar cost savings in excess of $\$ 1.2$ million
- After 2 weeks, TRC employees met or exceeded $100 \%$ productivity measurement. Previously, the average was 60\%

