

# TRC RPO Solution Empowers Aggressive Year Round Competitiveness for High-Volume Custom Print Business

THE CLIENT: High Volume Custom Print Facility

**THE FUNCTION:** Personalized secure and non-secure fulfillment and laser printed business communications located in Atlanta, GA

Our client developed a strategy at an early stage to utilize contract labor. Their approach has allowed them to flex their costs and resources on a just-in-time basis, creating a model their competitors struggle to compete with.

# The Challenge

Produce and Package all elements of print fulfillment programs year round, while operating during peak seasons from November – February. Workforce needed to increase with productivity demands during the peak season and subside during the rest of the year.



## **The Approach**

Provided non-exempt staff on a small scale 10 years ago and the operation has grown to over 200 employees today. TRC has provided client flexibility to scale its workforce based on its variable demand.

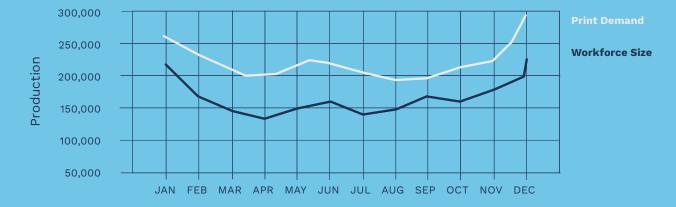
#### **Cost Savings**

- Zero loss time accidents in 3.5 years
- On-Site Manager to oversee daily operations of HR
- Increase workforce during peak season and decrease during normal business
- Developed broad based recruiting program to source candidates to ensure workforce diversification

- Decrease turnover
- Developed and administer multi-tiered compensation plan that rewards both performance and tenure

## **Productivity Increase**

- Integrated extension of their management team who has developed a retention program, incentive program, and other HR policies to ensure a highly productive environment
- Provide client a just-in-time workforce where staff levels rise and fall, by week, based on client's demand cycles
- Client has little to no opportunity costs with contingent labor



# **The Results**

Client is able to aggressively compete and win business usually reserved for large scale shops with economies of scale. Business has averaged above 15% growth for 5 straight years.

- TRC handles talent acquisition and development for all non-exempt positions
- Virtually eliminated clients management time focused on non-exempt workforce issues; allowing them to focus on more strategic issues
- Average 60 contingent workers; 100 contingent workers during peak months
- Yearly hard dollar cost savings in excess of \$750,000
- Less than 10% turnover annually

